

2019-20 LCAP, Programs & Budget Update

Board of Trustees Study Session May 9, 2019

408-270-6800

3188 Quimby Road, San Jose, CA 95148

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Session Outcomes

- 1. Understand the next steps and timeline for LCAP and Budget Adoption.
- 2. View direct to school fund allocations for School Plan development.
- Develop a base understanding of specialized programming costs
- 4. Discuss and confirm parameters for LCAP and budget development

LCAP/Budget Adoption Timeline



LCAP/Budget Informational update and planning LCAP/Budget Public Hearing

LCAP/Budget Adoption

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LCAP Planning Activities

Spring 2019

- May 9 Informational Update to Board of Trustees
- June 13 Draft of the LCAP presented to the Board of Trustees & LCAP/Budget Public Hearing
- June 24 Approval of LCAP/LEAP/Budget

Fall 2019

- Strategic Planning New 3-Year LCAP Cycle
- District Advisory Committee (DAC), District English Language Advisory
 Committee (DELAC), Community Stakeholder Forums

Winter 2020

- LCAP survey Confirm services/actions
- Align human resources and initiate budget development
- Follow-up LCAP presentation for DAC and DELAC

Spring 2020

- Draft and present LCAP to Evergreen School District Board of Trustees
- Public Hearing
- Board reviews and adopts LCAP and Budget

State Priorities

- Basic conditions and resources for learning (Williams requirements)
- 2. Implementation of academic content and performance standards
- 3. Parental involvement
- 4. Pupil achievement
- 5. Pupil engagement
- School climate
- 7. Pupils have access to, and are enrolled in, a broad course of study
- Pupil outcomes, if available, in the subject areas comprising a broad course of study.



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LCAP Community Outreach

Strengths

- Parcel Tax passage
- Staff
- MFTs and Social Workers
- Support Staff
- SEAL & intervention programs
- Established Profile of a Learner
- Student safety
- PBIS and Project Cornerstone
- Settling a multi-year contract

Questions

- How do we correct structural deficits and build sustainability?
- How can we better articulate student supports?
- How are we supporting STEAM / NGSS in schools?
- How will we measure our Profile of a Learner?
- How and when will we transition from PBIS to MTSS?

Challenges

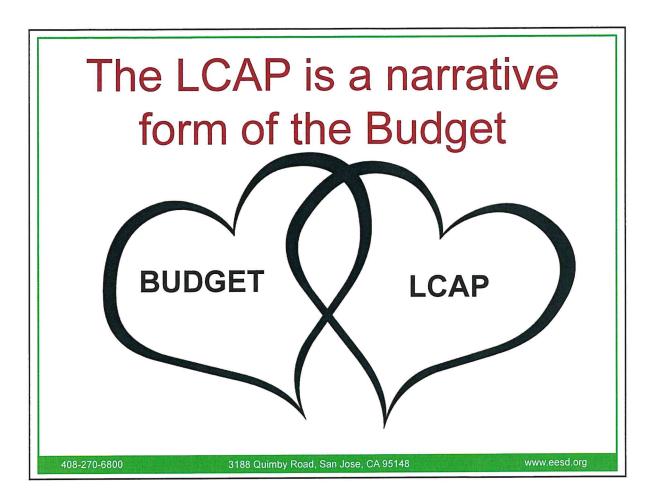
- Structural deficits
- Student funding and declining enrollment
- Instructional supports at school sites
- ELD support
- Boosting creativity rigor
- Keeping up with the changing environment
- Retention of specialist credentials

Ideas

- Facility Use Joint Use? Repurpose?
- Green initiatives
- Explore online supports
- Translation services more extensive
- Explore dual immersion
- Investigate social emotional curriculum
- Additional classified professional development
- Offering incentives for specialized credentials

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Direct To School General, Supplemental and Categorical Funds

Evergreen School District Estimated FY 19-20 Site Allocations AS 3-6-2019

#	Site	GUARANTEE CALPADS ENROLLMENT Oct-2018	CALPADS UNDUPLICATED COUNT	GENERAL SITE BUDGET (VARIOUS)	SUPPLEMENTAL (1590)	SUPPLEMENTAL TECHNOLOGY (1592)	SUPPLEMENTAL COLLABORATION SUBSTITUTE RELEASE (1597)	TITLE I / PARENT INVOLVEMENT/ SES (1510/1511/1512)	TITLE III LEP INTERVENTION (1551)	TOTAL
204 6	ADWALLADER	341	181	24,365	24.110	0	0	60,957	5.069	114,501
		581	140	39,578	20,235	0	0	00,111	6.116	65,929
	AROLYN CLARK EDAR GROVE	590	309	40,304	41,200	0	0	112,678	9,202	203,384
-	HABOYA	1095	170	80,307	26,519	0	0		3,306	110,131
	OVE HILL	420	313	29,725	40,845	0	0	114,526	9,532	194,627
_	VERGREEN	739	179	49,423	25,853	0	0		6,943	82,218
	OLLY OAK	562	361	38,590	47,497	0	0	116,373	11,902	214,362
	SMITH	642	139	43,486	20,416	0	0		4,739	68,641
	. SMITH	525	450	35.626	58,329	0	0	169,019	17,742	280,715
	AURELWOOD	316	114	22.835	15,692	0	0		3,912	42,438
009 LE		733	469	46,204	61,721	0	0	171,789	11,902	291,616
	ULLDOG	TELL UNITED SERVICES	And the second second	9,338						9,338
-	MATSUMOTO	657	146	44,404	21,358	0	0		6,337	72,099
	MILLBROOK	618	306	41,842	40,968	0	0		9,312	92,123
	ONTGOMERY	423	280	29,383	36,775	0	0	99,749	8,706	174,613
	DRWOOD CREEK	625	241	42,980	32,957	0	0		9,036	84,973
003 O	. B. WHALEY	385	308	27,408	40,051	0	0	108,985	11,461	187,904
-	UIMBY OAK	980	336	63,102	45,492	0	0		5,951	115,545
066 LO		ecidekinheti	William Bridge Committee C	9,338						9,338
	ILVER OAK	607	93	40,644	14,547	0	0		3,747	58,938
Tr	otal Site Budget	10,839	4535	\$758,881	\$615,564	\$0	\$0	\$954,076	\$144,915	\$2,473,435

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How are Direct To School Funds Calculated?

Estimated FY 19-20 Site Allocations Instructional/Office Materials \$50.29 per student enrolled 7-8 \$55.31 per student enrolled Facility Usage 10% rebate of prior year's school facility rental revenue will added in September budget update Copier Maintenance K-6 7-8 \$3,495.72 base per school plus \$3.82 per enrolled student \$4,895.75 base per school plus \$4.43 per enrolled student Art Supplies \$502 per Middle school **Custodial Supplies** K-6 7-8 \$7.09 per enrolled student \$8.67 per enrolled student Supplemental K-8 \$123.79 per unduplicated count plus \$5 per enrollment Title I Schools \$450.20 per free & reduced lunch count Parent Involvement K-8 \$11.60 per free & reduced lunch count

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\$55.10 per EL student count

Title III (all sites)

K-8

	plem Based Learning Planning Guide		LeyVa - Bulldog (Sustainability)	Quimby Oak LSI (Sustainability)	Katherine Smith (Sustainability)	Carolyn Clark (Sustainability)	Cedar Grove (Sustainability)	Ongoin Costs
	Planning: \$52,099		2 On site Coaching Days	2 On site Coaching Days	2 On site Coaching Days	2 On site Coaching Days	2 On site Coaching Days	
	\$286,100 - 3 years		3 NTAC Conference	3 NTAC Conference	3 NTAC Conference	3 NTAC Conference	3 NTAC Conference	
Start- Up Costs	Leadership & Teacher Residency & Leadership Summit	Year 1	Echo Platform	Echo Platform	Echo Platform (Grade 6 Only)	\$18,500	\$18,500	\$112,32
/ Program Launch	12 Coaching Days		\$26,900	\$26,900	\$21,520			
	1:1 Technology 50% purchase (\$110,250)							
	Launch Duration: 3		2 Coaching Days	2 Coaching Days	2 Coaching Days	2 Coaching Days	2 Coaching Days	
	years Launch Cost: \$448,449		3 NTAC Conference	3 NTAC Conference	3 NTAC Conference	3 NTAC Conference	3 NTAC Conference	\$112,32
	2 NTN Coaching Days		Echo Platform	Echo Platform	Echo Platform	\$18,500	\$18,500	Tech:
Ongoing Professional	3 NTAC Conference	Year 2	\$26,900	\$26,900	\$21,520	Technology Cycle 1	Technology Cycle 1	\$164,15
Development			Technology Cycle 1	Technology Cycle 1	Technology Cycle 1	\$37,800	\$38,850	
Support	Ongoing Cost: \$18,500		\$21,000	\$21,000	\$45,500			
	Technology 1:1 refresh		2 On site Coaching Days	2 On site Coaching Days	2 On site Coaching Days	2 On site Coaching Days	2 On site Coaching Days	
	Echo Platform (\$400/staff, \$12/student)	Year 3	3 NTAC Conference	3 NTAC Conference	3 NTAC Conference	3 NTAC Conference	3 NTAC Conference	\$112,32
Other Ongoing			Echo Platform	Echo Platform	Echo Platform	\$18,500	\$18,500	Tech:
Supports			\$25,900	\$26,900	\$21,520	Technology Cycle 2	Technology Cycle 2	\$164,15
	Ongoing Cost: \$64,160		Technology Cycle 1	Technology Cycle 2	Technology Cycle 2	\$37,800	\$38,850	\$134,10
			\$21,000	\$21,000	\$45,500			
	Staff: 22	3-Year	\$122,700	\$122,700	\$155,560	\$131,100	\$133,200	\$336,96 Tech: \$328,30
Assumptions	Average Students: 630 1:1 5-year refresh \$350/130 devices Conference \$2,500/person NTN On-site Coach \$5,500/day		Staff: 12 (school/school) Students: 300 1:1 5-year refresh \$350/60 devices Conference \$2,500/person	Staff: 12 (school/school) Students: 300 1:1 5-year refresh \$350/60 devices Conference \$2,500/person	Average Staff:19 Students: 477 1:1 5-year refresh \$350/130 devices Conference \$2,500/person	Staff: 21 Average Students:540 Class. 1:1 5-year refresh \$350/108 devices Conference \$2,500/person	Staff: 22 Average Students:553 Class. 1:1 5-year refresh \$350/111 devices Conference \$2,500/person	

	Academic Language (SEAL) ram Planning Guide		Dove Hill TK-3 Sustainability Level	Holly Oak TK-5 Sustainability Level	Cadwallader TK-3 Year 2 of 3	Montgomery TK-3 Year 2 of 3	Ongoing
Start- Up Costs / Program Launch	\$37,500/ year for 3-5 years Coach Dev. Days (8-12) 10 Day summer Bridge Professional Learning stipends \$(87,000) Leadership Technical Assistance Days (3) 6 two day PL modules (\$92,340)	Year 1	Shared Sustainability Network Cost 3 days per FTE 50% Coach (already in place) \$3,240	Shared Sustainability Network Cost 3 days per FTE 50% Coach (already in place) \$6,885	Shared Sustainability Network Cost 3 days per FTE 50% Coach (already in place) \$3,240	Shared Sustainability Network Cost 3 days per FTE 50% Coach (already in place) \$4,050	\$37,500 \$17,415
	Launch Duration: 3-5 years Launch Cost: \$112,100		Shared Sustainability Network Cost	Shared Sustainability Network Cost	Shared Sustainability Network Cost	Shared Sustainability Network Cost	\$7,500
Ongoing Professional Development	3 days per FTE	Year 2	3 days per FTE 50% Coach (already in place)	3 days per FTE 50% Coach (already in place)	3 days per FTE 50% Coach (already in place)	3 days per FTE 50% Coach (already in place)	\$17,415
Support	Ongoing Cost: \$18,500		\$3,240	\$6,885	\$3,240	\$4,050	
	50% District Coach		Shared Sustainability Network Cost	Shared Sustainability Network Cost	Shared Sustainability Network Cost	Shared Sustainability Network Cost	\$7,500
Other Ongoing Supports		Year 3	3 days per FTE 50% Coach (already in place)	3 days per FTE 50% Coach (already in place)	3 days per FTE 50% Coach (already in place)	3 days per FTE 50% Coach (already in place)	\$17,415
	Ongoing Cost: \$64,160		\$3,240	\$6,885	\$3,240	\$4,050	
	Staff: 22	3-Year Total	\$9,720	\$20,655	\$9,720	\$12,150	\$104,74
Assumptions	Average Students: 630 Cert.Staff Cost: \$127,000 Sub Release: \$135 1:15-year refresh \$350/130 devices Conference \$2,500/person		Staff: 8 Students: 375 Cert.Staff Cost: \$127,000 Sub Release: \$135	Staff: 17 Average Students: 508 Cert.Staff Cost: \$127,000 Sub Release: \$135	Staff: 8 Students: 322 Cert.Staff Cost: \$127,000 Class. Staff Cost: \$75,000 Sub Release: \$135	Staff: 10 Students: 385 Cert.Staff Cost: \$127,000 Class. Staff Cost: \$75,000 Sub Release: \$135	

	Dual Language		Montgomery Planning Level	Ongoing Costs
	\$54,537 - Instructional Materials in Spanish TK-6		Planning Year: 10 conference \$25,000	
	\$35,000 Professional Development (2 Conf/yr)	Year 1		\$25,000
Start- Up Costs / Program Launch	\$35,000 - Library Support for Spanish Books			
	\$45,360 Release Time (6/FTE graduated)			
	Launch Duration: 7 years Launch Cost: \$207,397		Sustainability Network Cost & Translation	
	6 days per FTE		Instructional Materials (2/7) & Library Support 1/2	
Ongoing Professional Development	\$5,000 Translation Services	Year 2	K/1 Implementation Prof Development 50% Language Teacher Main Campus	\$36,822
	4 Conference Registration		50% Coach (already in place)	\$30,022
Support			Release Time 6/FTE	
	Ongoing Cost: \$36,340		\$36,822	
	50% District Coach		Sustainability Network Cost & Translation	
		Year 3	Instructional Materials (2/7) & Library Support 1/2	
Other Ongoing			K/1 Implementation Prof Development	\$36,822
Supports			50% Coach (already in place)	
	Ongoing Cost: \$63,500		Release Time 6/FTE	
			\$36,822	
	Staff: 22	3-Year Total	\$98,644	\$98,644
Assumptions	Average Students: 630 Cort.Staff Cost: \$127,000 Sub Release: \$135 Conference \$2,500/person		Staff: 16 Students: 385 Cert.Staff Cost: \$127,000 Sub Release: \$135 Cenference \$2,500/person	

	International Baccalaureate		Laurelwood Candidacy Level	Chaboya Planning Level	Ongoing
Start- Up Costs / Program Launch	Application Candidacy Fees: \$23,000 Application \$4,000 Candidacy \$9,500 \$10,450 Category 1: 3-day training (\$550/FTE + stipends)	Year 1	Application & Candidacy Fees: \$13,500 Category 1 : 3-day training (\$550/FTE + stipends) 50% District Coach 1 day per FTE \$224,735	Planning and Exploration	\$97,735
	Launch Duration: 2 year Launch Cost: \$112,100		Candidacy Fees 4 Category 2-3 ongoing Support	Application & Candidacy Fees: \$13,500	
Ongoing Professional Development	4 Category 2-3 ongoing Support 1 day per FTE	Year 2	Conf 1 day per FTE 50% District Coach	Category 1 : 3-day training (\$550/FTE + stipends) 50% District Coach	\$358,230
Support	Ongoing Cost: \$21,490		1 FTE Language Support \$211,485	\$146,745	
Other Ongoing	Yearly Authorization Fee: \$ 8,520 1 FTE Language Support 50% District Coach	Year 3	Yearly Authorization Fee 4 Category 2-3 ongoing Support Conf 1 day per FTE	Candidacy Fees 4 Category 2-3 ongoing Support Conf 1 day per FTE	\$284,485
Supports	Ongoing Cost: \$199,020		50% District Coach 1 FTE Language Teacher \$211,485	50% District Coach \$73,000	
		3-Year Total	\$668,670	\$219,745	\$740,450
Assumptions	Staff: 22 Average Students: 630 Cert.Staff Cost: \$127,000 Sub Release: \$135 Conference \$25,500/person		Staff: 11 Students: 285 Cert.Staff Cost: \$127,000 Sub Release: \$135 Conference \$2,500/person	Staff: 37 Students: 1045 Cert. Staff Cost: \$127,000 Sub Release: \$135 Conference \$2,500/person	

	STEAM		Whaley Implementation Year 2	Evergreen Implementation Year 2	Silver Oak Implementation Year 2	JF Smith "STEAM"	Ongoing Costs
	Consumable Materials \$25,000		Consumables, Professional Dev. & Conference	Consumables, Professional Dev. & Conference	Consumables, Professional Dev. & Conference	Consumables, Professional Dev. & Conference	
	Santa Clara County Office		3 days per FTE	3 days per FTE	3 days per FTE	3 days per FTE	\$242,830 Tech:
Start-Up Costs /	of Education Support \$800/day 5 days	Year 1	\$57,265	\$62,935	\$61,315	\$61,315	\$158,050
Program Launch	10 Conference Registration		Technology Cycle 1 \$23,800	Technology Cycle 1 \$49,350	Technology Cycle 1 \$42,450	Technology Cycle 1 \$42,450	\$150,050
	Launch Duration: 1 year Launch Cost: \$54,000		Professional Dev. & Conference	Professional Dev. & Conference	Professional Dev. & Conference	Professional Dev. & Conference	
	3 days per FTE		3 days per FTE	3 days per FTE	3 days per FTE	3 days per FTE	\$392,830
Ongoing Professional Development Support	5 Conference	Year 2	Classified STEAM assistant	Classified STEAM assistant	Classified STEAM assistant	Classified STEAM assistant	Tech:
	Registrations		\$94,765	\$100,435	\$98,815	\$98,815	\$158,050
Support	Ongoing Cost: \$18,910		Technology Cycle 2 \$23,800	Technology Cycle 2 \$49,350	Technology Cycle 2 \$42,450	Technology Cycle 2 \$42,450	
	Technology 1:1		Professional Dev. & Conference	Professional Dev. & Conference	Professional Dev. & Conference	Professional Dev. & Conference	
e.i.	100% Classified STEAM Assistant (8hr. Step 26)	Year 3	3 days per FTE	3 days per FTE	3 days per FTE	3 days per FTE	\$392,830
Other Ongoing		icai o	Classified STEAM assistant	Classified STEAM assistant	Classified STEAM assistant	Classified STEAM assistant	Tech:
Supports			\$94,765	\$100,435	\$98,815	\$98,815	\$158,050
	Ongoing Cost: \$119,100		Technology Cycle 3 \$23,800	Technology Cycle 3 \$49,350	Technology Cycle 3 \$42,450	Technology Cycle 3 \$42,450	
		3-Year Total	\$318,195	\$411,855	\$387,295	\$387,295	\$1,028,490 Tech: \$474,150
Assumptions	Average Staff: 22 Average Students: 630 Class. Staff Cost: 975,000 Sub Rolease: 5135 1:1 5-year refresh \$350130 devices Conference \$2,500/person		Staff: 13 Students: 339 Class, Staff Cost: \$75,000 Sub Release: \$135 1:1 5-year refresh \$350/68 devices Conference \$2,500/prson	Staff: 27 Average Students: 704 Class. Staff Cost: \$75,000 Sub Release: \$135 1:1 5-year refresh \$350/141 devices Conference \$2,500/person	Staff: 23 Average Students: 604 Class, Staff Cost: \$75,000 Sub Release: \$135 1:15-year refresh \$350/121 devices Conference \$2,500/person	Staff: 23 Average Students -597 Certificated Staff Cost: \$75,000 Cert.Staff Cost: \$127,000 Sub Release: \$135 11: 5-year refrash \$350/120 devices Conference \$2,500/person	
Assumptions	Sub Release: \$135 1:1 5-year refresh \$350/130 devices		1:1 5-year refresh \$350/68 devices	1:1 5-year refresh \$350/141 devices	1:1 5-year refresh \$350/121 devices	Sub Release: \$135 1:1 5-year refresh \$350/120 devices	

	Non-Network / "Exploration"		Millbrook "Global Literacy"	Matsumoto	Norwood Creek "Workshop"	Ongoing
Start- Up Costs / Program Launch	Consumable Materials \$25,000 Santa Clara County Office of Education Support \$800/day 5 days 10 Conference Registration	Year 1	Planning Access For All or other similar Professional Learning Opportunity \$12,000	Planning and Exploration Site Funded	Materials & Training \$15,000	\$27,000
	Launch Duration: 1 year Launch Cost: \$54,000		Consumables, Professional Development and Conference	Consumables, Professional Development and Conference	Consumables, Professional Development and Conference	
Ongoing Professional Development Support	5 Conference Registrations	Year 2	Site Release	Site Release \$63,315	Site Release \$62,910	\$189,135
Сирроге	Ongoing Cost: \$18,910					
Other Ongoing	Technology 1:1 Classified Support Staff (8hr. Step 26) or Coach	Year 3	Consumables, Professional Development and Conference Site Release	Consumables, Professional Development and Conference Site Release	Consumables, Professional Development and Conference Site Release	\$376,635
Supports	Ongoing Cost: \$119,100		Classified Support	Classified Support \$125,815	Classified Support \$125,410	
		3-Year Total	\$200,320	\$189,130	\$188,320	\$577,785
Assumptions	Average Staff: 22 Average Students: 630 Cert.Staff Cost: \$127,000 Class. Staff Cost: \$75,000 Sub Release: \$135 1:15-year refresh \$350/130 devices Cenference \$2,500/person		Staff: 22 Students: 596 Certificated Staff Cost: \$75,000 Cert.Staff Cost: \$127,000 Sub Release: \$135 1:1 5-year refresh \$3501/20 devices Conference \$2,500/person	Staff: 23 Average Students: 614 Certificated Staff Cost: \$75,000 Cert.Staff Cost: \$127,000 Sub Release: \$135 1:1 5-year refresh \$350/123 devices Conference \$2,500/person	Staff: 22 Average Students: 630 Certificated Staff Cost: \$75,000 Cert. Staff Cost: \$127,000 Sub Relasse: \$135 1:1 5-year refresh \$350/130 devices Conference \$2,500/person	

District Investment Summary

	Project/Problem Based Learning	Sobrato Early Academic Language	Dual Language	International Baccalaureate (IB)	STEAM	Non-Network / Planning & "Exploration"	DISTRICT INVESTMENT
YEAR 1	\$112,320	\$54,915	\$25,000	\$97,735	\$242,830 Tech: \$158,050	\$27,000	\$559,800 Tech: \$158,050
YEAR 2	\$112,320 Tech: \$164,151	\$24,915	\$36,822	\$358,230	\$392,830 Tech: \$158,050	\$189,135	\$1,114,252 Tech: \$322,201
YEAR 3	\$112,320 Tech: \$164,151	\$24,915	\$36,822	\$284,485	\$392,830 Tech: \$158,050	\$376,635	\$1,228,007 Tech: \$322,201
3-YEAR TOTAL	\$336,960 Tech: \$328,302	\$104,745	\$98,644	\$867,450	\$1,028,490 Tech: \$474,150	\$592,770	\$2,902,059 Tech: \$802,452



Budget Update & Development

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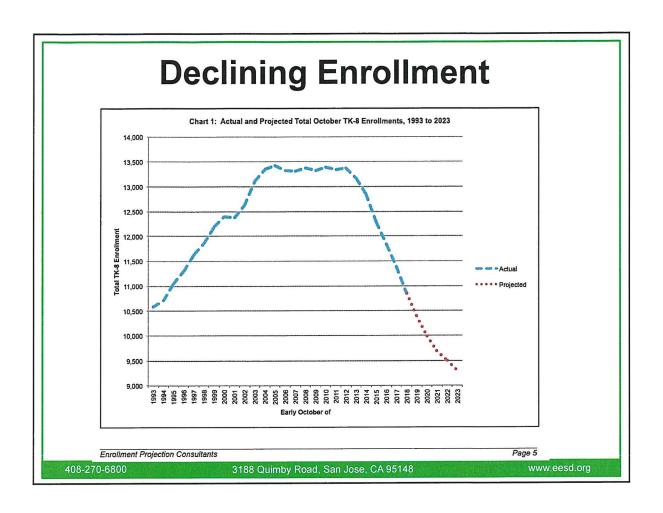
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LCFF Assumptions

Item	2018-19	2019-20	2020-21	2021-22
LCFF Gap Funding Percentage	100%	100%	100%	100%
COLA	3.46%	2.41%	2.86%	2.92%
District Enrollment	10,958	10,543	10,214	9,933
Average Daily Attendance (ADA)	10,520	10,062	9,748	9,473
LCFF Funded ADA Include County ADA	11,142	10,634	10,177	9,863
Supplemental Grant Funding	\$7.4 M	\$7.4 M	\$7.2M	\$7.1M

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Impacts of Declining Enrollment

Impact of ADA	Decline	
	Per ADA/FTE	2019-20
Decline in Enrollment		415
Funded ADA Decline from prior year		508
Loss LCFF Revenue	\$9,000	(\$4,572,000)
Proportional Savings:		
Reduce Teachers (Savings)	11	\$1,287,000
Misc. Savings (\$400 / Student)	400	203,200
		\$1,490,200
Additional Reductions Needed		(\$3,081,800)
Additional Reductions Needed		(\$5,001,0

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Major Expenditure Assumptions

- Special Education Excess Cost increase \$1.3M annually
- Proportionality requirement met, spend supplemental grant for students in need. Expenditures budgeted under supplemental grant 1590, 1591, 1592, 1593, 1594, 1595, 1596 and 1597
- Increase retirement contributions for STRS and PERS

Years	Current STRS Rate	May Revise Prop. Rate	\$ increase from prior year using current rates	\$ increase from prior year using May Revise rates	PERS rate	\$ increase from prior year		
2018-19	16.28%	16.28%	\$1,610,164	\$1,610,164	18.10%	\$280,129		
2019-20	18.13%	16.70%	\$1,588,998	\$360,745	20.80%	\$285,358		
2020-21	19.10%	17.70%	\$827,545	\$803,442	23.80%	\$317,042		
2021-22	19.10%		Data to be released by May 20th					

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Current Budget Development up to 2021-22 based on 2018-19 Second Interim Multi-Year Projection

	2018-19	2019-20	2020-21	2021-22
Total Revenues	121,668,765	114,912,122	113,306,473	113,097,304
Total Expenses	(123,117,196)	(121,865,643)	(124,053,051)	(125,463,643)
Surplus (Deficit)	(1,448,431)	(6,953,521)	(10,746,578)	(12,366,339)
Estimated Beginning Balance	26,423,102	24,974,671	18,021,150	7,274,572
Estimated Ending Fund Balance	24,974,671	18,021,150	7,274,572	(5,091,767)
	20.29%	14.79%	5.86%	-4.06%
School Enrichment Activities Team (SEAT)				
Allocation	(100,000)	(125,000)	(125,000)	(125,000)
Additional Retirement Savings		400,000	375,000	350,000
May Revise STRS Increase Reduction		1,228,253	24,103	
Vacant Director of Communications	90,000	195,000	195,000	195,000
Vacant Principal on Special Assignment	90,000	195,000	195,000	195,000
Vacant Staff Secretary (Instruction)	25,000	75,000	75,000	75,000
Repurpose 1 School 20/21, 2nd school 21/22			400,000	800,000
Adjusted Ending Balance	25,079,671	19,989,403	8,413,675	(3,601,767)
Reserve Percentage	20.37%	16.40%	6.78%	-2.87%

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Budget Development up to 2021-22 based on 2018-19 Second Interim Multi-Year Projection

	2018-19	2019-20	2020-21	2021-22
Total Revenues	121,668,765	114,912,122	113,306,473	113,097,304
Total Expenses	(123,117,196)	(121,865,643)	(124,053,051)	(125,463,643)
Surplus (Deficit)	(1,448,431)	(6,953,521)	(10,746,578)	(12,366,339)
Estimated Beginning Balance	26,423,102	24,974,671	18,021,150	7,274,572
Estimated Ending Fund Balance	24,974,671	18,021,150	7,274,572	(5,091,767)
	20.29%	14.79%	5.86%	-4.06%
School Enrichment Activities Team (SEAT) Allocation	(100,000)	(125,000)	(125,000)	(125,000)
Additional Retirement Savings	1200,000/	400,000	375,000	350,000
May Revise STRS Increase Reduction		1,228,253	24,103	
Vacant Director of Communications	90,000	195,000	195,000	195,000
Vacant Principal on Special Assignment	90,000	195,000	195,000	195,000
Vacant Staff Secretary (Instruction)	25,000	75,000	75,000	75,000
Repurpose 1 School 20/21, 2nd school 21/22			400,000	800,000
New Tech (\$159,412 in 18/19)		47,092	47,092	47,092
SEAL (\$65,000 in 18/19)		10,085	40,085	40,085
Dual Language - 1 school in planning 19/20, implementation 20/21		(25,000)	(36,822)	(36,822)
International Baccalaureate - 2 schools in planning 19/20, implementation of 1 school in 20/21, 2nd school in 21/22		(97,735)	(358,230)	(211,485)
STEAM - support for 4 schools in 19/20		(242,830)	(392,830)	(284,485)
Non-Network/"Exploration" - 3 schools in planning 19/20, implementation 20/21		(27,000)	(189,135)	(376,635)
Adjusted Ending Balance	25,079,671	19,654,015	7,523,835	(4,424,017)
Reserve Percentage	20.37%	16.13%	6.07%	-3.53%

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Questions?